

Ronald W. Taggart, P.Log.

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CAREER SUMMARY

Results-driven Senior Supply Chain and Operations Management professional with proven ability to deliver through innovation and industry best practices. Exceptional leadership skills strongly focused on improving ROI and providing customer satisfaction.

PROFESSIONAL EXPERIENCE

SAIT Polytechnic – Calgary, AB

2009-2010

Provider of post-secondary training spanning from trades to Applied Degrees

Manager, Purchasing and Insurance (Interim)

Responsible for the procurement of Equipment, Goods and Services, Construction and Insurance 9 Direct Reports

- Created cross functional team to resolve major outstanding Insurance / Construction claims.
- Ensured procurement documents adhered to specialized industry standards and regulations.

STEWART & STEVENSON CANADA INC. Calgary, AB.

2008 –2009

Manufacturer of Oil & Gas Drilling Rigs and Stimulation Equipment

Purchasing Manager

Sourcing, procurement and contracting for oil field equipment (STIM and Drilling Rigs). 8 direct reports.

- Reduced surplus inventory in excess of \$1.5 Million by reviewing and revising VMI program.
- Changed purchasing department culture from “Spot Buy” to “Total Cost of Ownership”, reducing inventory and improving freight costs.
- Improved invoicing process and introduced consolidated monthly billing for expense items reducing procure to pay to 45 days.

ATCO STRUCTURES INC. - Calgary, AB

2006 – 2008

Manufacturer of modular housing structures

Contracts Manager Albian Village Project (Shell Canada)

Supervised the Calgary ‘Site’ project team consisting of contract administration, change order implementation, engineering documentation transfer, and contract price amendments 8 Direct reports

- Winner – Industrial Project of the Year, 2007 voted by Alberta Construction Magazine.
- Coordinated project supply chain and logistics activities including requisitioning, procurement, warehousing and shipping between Calgary and Fort McMurray.
- Remote inventory management at Ft. McMurray site.

GRANT MACEWAN HALL, University of Calgary – Calgary, AB

2004 - 2006

University Social Center encompassing Offices, Conference Centre and Concert Hall

Director of Operations, Facilities and Redevelopment

- Responsible for the daily operation of the 450,000 sq. ft MacEwen Student Centre consisting of office space, retail and food outlets and Convention Centre / Concert Hall at the University of Calgary. 15 direct reports.
- Effectively managed annual Operations / Maintenance Budget of over 1 Million excluding Renovation Project costs all delivered within Budget and on time.

Renovation / Redevelopment Manager

- Negotiated contracts and completed projects of various complexities ranging from \$250,000 to \$1.5 million on time and on budget at the MacEwen Hall, U of C Calgary. 3 Direct reports

RONALD W. TAGGART Consultant Supply Chain / Operations**2003**

Applied Six Sigma Lean techniques to eliminate waste, reduce costs and improve overall customer service

EXACT Technologies, Calgary Alberta

- Successfully reorganized the manufacturing layout and introduce production 'best practices' to a rapidly expanding manufacturer of communication cables increasing capacity by 40%.
- Designed and implemented master schedule and shop floor control systems and reduced delivery lead time from 4 weeks to 2 weeks from date of release to manufacture.
- Introduced a quality inspection and documentation system to reduce quality defects by over 90% through root cause analysis and manufacturing re-engineering.
- Prepared final report summarizing 'current' status and 'go forward' strategies to maintain growth and continuous improvement through integrated ERP system upgrade.

CORPORATE EXPRESS - Calgary and Prairies Division**1999 – 2002**

B2B office supply Distribution Company with a territory covering the Western Prairie Provinces

Regional VP Operations

7 direct reports, 2 distribution centres totalling 125 staff.

- Operated two distribution centres, (Calgary 65,000 sq ft/staff of 105, Regina 20,000 sq ft/staff of 15) as well as in town delivery fleet for city and rural delivery routes.
- Effectively Managed Operations Budget of over 2 Million Dollars for 2 Distribution Centres across 3 Provinces. Targeted Customer usage history, eliminated redundant and obsolete inventory, maximized Warehouse capacity and improved forecast projections by working with Sales, Purchasing and Delivery
- Established a Third Party Logistics (3PL) cross-dock relationship in Winnipeg to improve market penetration and Customer response.
- Revised warehouse layout increasing storage capacity, reduced inventory SKU's and inventory from \$5.0 million to \$2.25 million using A, B, C / X, Y, Z matrix.
- Increasing fill rates to 97% overall and increased inventory turns from 3.4 to 11.5; positively affecting cash flow.
- Improved fleet delivery efficiency from 6.5 Stops Per Hour to over 8.0 SPH using innovative Fleet and Route management techniques reducing fleet size by 20%, maintenance costs by 1/3 and extended capital investment on existing equipment.
- Named most improved Division two years running 2001/2002 and won Corporate awards for Transportation (stops per hour), Quality (delivery accuracy) and Warehouse Efficiency (lines picked per hour).

CIRCA Telecom - Calgary, AB**1997 – 1999**

Manufacturer of Electrical Surge Arrestors for the Commercial Building Industry.

Plant Manager

Responsible for Manufacturing and Distribution in Canada and the US - 35 direct reports

- Reduced Available to Promise lead times from 8 weeks to 4 weeks through standardization.
- Reduced 'in process' Inventory by 50% by creating discreet manufacturing cells
- Reclaimed \$100k in metal work enclosures by modifying and reengineering the design to comply with CSA / UL standards.

HI-TECH ASSEMBLY SYSTEMS - Calgary, AB**1995 –1997***Manufacturer of cable assemblies for electronic and telecommunications industries***Materials Manager**

Responsible for inventory management, purchasing and warehousing functions

- Maintained 4 hour KanBan turnaround schedules.
- Negotiated critical delivery requirements with major suppliers

EDUCATION and PROFESSIONAL DEVELOPMENT

CSCP – APICS – The Association for Operations Management	Currently In Process
Six Sigma Greenbelt Certificate , Canadian Professional Logistics Institute	2009
P.Log Canadian Professional Logistics Institute	2002
C.P.P. Level 1 , Purchasing Management Association of Canada	1990
Business Management Diploma , Seneca College	1975

MEMBERSHIPS

The Association for Operations Chain Management (APICS)	1991 – Present
The Canadian Professional Logistics Institute (CPLI)	1995 – Present
The Canadian Supply Chain Sector Committee (CSCSC)	2010 – Present
The Chamber / Calgary Logistics Council (CLC)	2010 – Present