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CAREER OBJECTIVE

To apply my extensive experience in Supply Chain and Operations in a challenging environment to increase shareholder value and achieve new standards of performance.

PROFESSIONAL PROFILE

- Supply Chain / Operations Management skills with over 30 years of experience.
- Goals oriented, bottom line focused, results achieved.
- Intuitive decision maker, strong listening and communication skills.
- Strong business acumen coupled with an unrelenting drive for excellence.
- Proven track record for meeting demanding deadlines often under severe time constraints.
- Committed to professional integrity, career excellence and corporate profitability.

CAREER HIGHLIGHTS

Supply Chain / Distribution

- Project Contracts Manager coordinated the project supply chain activities including requisitioning, procurement, warehousing and shipping between Calgary and Fort McMurray;
- VP Operations operated two distribution centers, (Calgary 65,000 sq ft/staff of 105, Regina 20,000 sq ft/staff of 15) as well as delivery Fleets for City and Rural delivery routes;
- VP Operations established a Third Party Logistics (3PL) cross dock relationship with an independent courier in Winnipeg including Corporate Branding;
- VP Operations reduced inventory from \$5.0 million to \$2.25 million, increasing fill rates to 97% overall and increased inventory turns from 3.4 to 11.5; positively affecting cash flow and customer satisfaction;
- VP Operations improved fleet delivery efficiency from 6.5 Stops Per Hour to over 8.0 SPH using innovative Fleet and Route management techniques and increasing Customer Satisfaction

Operations

- V.P. Operations for the Prairie Division of Corporate Express Canada myself and my team successfully coordinated next business day delivery service across 3 Provinces winning Corporate Awards for Transportation Quality and Warehouse Efficiency (lines picked per hour).
- Responsible for P&L, budgeting and performance improvement for \$100 Million Prairie Division of Corporate Express Canada. Successfully improved Operational Performance and raised the Division from 32/37 to top 15 in under 18 months. Winner most improved Division 2 years running 2000 / 2001.

- Plant Manager, Manufacturing, reduced costs by 15-20% and lead times (from 8 weeks to 3 weeks) while increasing service levels in various Hi-Tech environments using Lean Manufacturing techniques.
- Director of Operations, oversaw the daily operation of the 450,000 square foot MacEwen Student Center consisting of Office space, Retail and Food outlets and the Convention Center / Concert Hall at the University of Calgary
- Introduced various quality initiatives such as ISO, Lean Manufacturing, Six Sigma and Kaizen; for the purpose of improving cost efficiencies, reducing defects and obsolescence and improving customer service through thorough business analysis and introducing innovative ideas.

Contracts / Projects Management

- Contract Manager – Albion Sands Village Project, Shell Canada.
Winner – Industrial Project of the Year, 2007 voted by Alberta Construction Magazine
- Renovation / Redevelopment Manager. Negotiated and managed contracts of various complexities ranging from \$250,000 to \$1.5 million dealing with Construction, Renovation, and Development at the MacEwen Hall, U of C Calgary.
- Senior Buyer CF-18 Drop Tank project. Coordinated the procurement process between the Alberta Government, Canadian Forces Supply Services (CFSS), EDO Aerospace Canada and McDonnell Douglas Ltd. Successfully met 18 month First Article delivery mandate. Total contract value \$55M. Spend breakdown: materials \$30M, tooling \$10M.

Consulting / Facilitation

- Supply Chain Consultant specializing in Manufacturing and Distribution environments.
- Recognized by APICS – The Association for Operations Management as a qualified Continuing Education course facilitator in Manufacturing Operations.
- Facilitated in-house education seminars and courses in the APICS Body of Knowledge (BOK) to staff at all levels including Engineering, Sales and Management.
- Developed training programs including an internal Quality Audit system with an integrated cross training and salary review component to ensure ISO compliance;

EMPLOYMENT HISTORY

STEWART & STEVENSON CANADA INC., - Calgary, Alberta Purchasing Manager - 8 direct reports Sourcing, procurement and contracting for oil field equipment (STIM and Drilling Rigs)	July 2008 – Present
RESOURCES GLOBAL PROFESSIONALS – Calgary, Alberta Supply Chain Consultant – Manufacturing and Distribution	March 2008 – July 2008

EMPLOYMENT HISTORY (con't)

ATCO STRUCTURES INC. – Calgary, Alberta August 2006 – January 2008

Contracts Manager – Albian Village Project (Shell Canada) – 5 direct reports

Co-coordinated logistics activities between Calgary and Fort MacMurray, including: contract administration, change order implementation, engineering documentation transfer, and contract amendments, critical delivery schedule

GRANT MacEwen HALL, University of Calgary January 2004 – May 2006

Operations Director, Facilities and Redevelopment - 15 direct reports

Facilities maintenance, project management, contract development and negotiation of capital products, renovations and construction

MANUFACTURING CONSULTANT September 2002 – December 2003

Toronto, Ontario / Calgary Alberta

CORPORATE EXPRESS - Calgary and Prairies Division May 2000 – July 2002

Regional VP Operations – 7 direct reports, 2 distribution centers totaling 125 staff (Calgary and Regina)

Next day business-to-business delivery, distribution, transportation contracting (\$750k), supply chain, customer service, quality and furniture division

CIRCA TELECOM Ltd. – Calgary, Alberta October 1997 – May 2000

Plant Manager – 35 Direct reports

Production, scheduling, manufacturing engineering, quality, warehouse / logistics, facilities maintenance

PERSONAL DEVELOPMENT

- CPIM Certified Production Inventory Manager (in process)
- P.Log. Professional Logistician Certification
- CPP Level 1 Certified Professional Purchaser
- LDI Learning Dynamics for Instructors
- TTT Train the Trainer
- CET Certified Electronics Technologist
- XEROX Learning Systems Evaluating Financial Reports
- Seneca College Business Management Diploma

PROFESSIONAL AFFILIATIONS

- **CPLI** The Canadian Professional Logistics Institute
- **APICS** The Association for Supply Chain Management